

**Attachment 11 to the Application to Tender Shares:  
Special Power of Attorney**

**SPECIAL POWER OF ATTORNEY**

KNOW ALL MEN BY THESE PRESENTS:

That I, **[Name of Tendering Shareholder]**, [a corporation duly organized and existing under and by virtue of the laws of [country of registration], with official address at [•]]/[civil status of individual Shareholder], [nationality of individual shareholder] and of legal age] / [a partnership with address at [•]] (the "**Principal**"), do hereby name, constitute and appoint, [•], through any one of its designated representatives/liaisons, including, but not limited to, to be my true and lawful attorney-in-fact for me and in my name, place, and stead, to do and perform the following acts from and after [•]:

1. To execute and file on my behalf such documents as may be required by the appropriate revenue office of the Philippine Bureau of Internal Revenue ("**BIR**"), in connection with the application for the issuance of an electronic Certificate Authorizing Registration ("**eCAR**") in respect of the sale by the Principal of all its rights, interest in and title to \_\_\_\_\_ Common Shares in Holcim Philippines, Inc. (the "**Company**") to Holderfin B.V. (the "**Bidder**") by virtue of the **DEED OF ABSOLUTE SALE OF SHARES OF STOCK** executed on [•], with full authority to execute, sign and submit any applications, tax returns, and documents as may be required by the BIR and other government agencies of the Republic of the Philippines in connection with such application for the eCAR, and to pay any taxes, surcharges and penalties in connection with each such Transaction;
2. To execute, file with and submit to the appropriate BIR offices such application for the eCAR and/or other documents as may be required in the processing of the above application with the various offices of the BIR;
3. To accept and receive the eCAR and any and all other documents, including all official communications from the BIR and/or various government agencies, relating to the said application for the eCAR;
4. To represent the Principal before the BIR and other government agencies as may be required, in connection with the above filings and application for the eCAR; and
5. To execute, sign and deliver any and all documents, papers and instruments and to do such things as may aid in the prompt disposition of any of the above-stated actions.

HEREBY GIVING AND GRANTING unto the said representatives full power and authority to do and perform every act and deed and thing whatsoever requisite and necessary to be done in and about the premises, as fully to all intents and purposes as the Principal might or could do if personally present, hereby ratifying and confirming all that the Principal's representatives shall lawfully do or cause to be done by virtue of these presents.

IN WITNESS WHEREOF, I have hereunto set my hand this \_\_\_\_ day \_\_\_\_\_ 2023 in the City of Makati.

**[NAME OF TENDERING SHAREHOLDER]**  
*Principal*  
TIN: [●]

By: \_\_\_\_\_

**ACKNOWLEDGMENT**

REPUBLIC OF THE PHILIPPINES)  
 ) S.S.

**BEFORE ME**, a Notary Public, for and in \_\_\_\_\_ on \_\_\_\_\_, personally appeared the following:

<b>Name</b>	<b>Competent Evidence of Identity</b>
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known to me and to me known to be the same persons who executed the foregoing Special Power of Attorney consisting of \_\_\_\_\_ (\_\_) pages including the page on which this Acknowledgment is written, and they acknowledged to me that the same is their free and voluntary act and deed, as well as that of the corporation herein represented.

**IN WITNESS WHEREOF**, I have hereunto set my hand and affixed my notarial seal on the date and at the place above written.

Doc. No. \_\_\_\_\_;  
Page No. \_\_\_\_\_;  
Book No. \_\_\_\_\_;  
Series of 2023.